



Self-Assessment

Test Results Reporting and Follow-Up

General Instructions for the SAFER Self-Assessment Guides

The SAFER Guides are designed to help healthcare organizations conduct self-assessments to optimize the safety and safe use of electronic health records (EHRs) in the following areas.

- High Priority Practices
- Organizational Responsibilities
- Contingency Planning
- System Configuration
- System Interfaces
- Patient Identification
- Computerized Provider Order Entry with Decision Support
- Test Results Reporting and Follow-up
- Clinician Communication

Each of the nine SAFER Guides begins with a Checklist of recommended practices. The downloadable SAFER Guides provide fillable circles that can be used to indicate the extent to which each recommended practice has been implemented. Following the Checklist, a Practice Worksheet gives a rationale for and examples of how to implement each recommended practice, as well as likely sources of input into assessment of each practice, and fillable fields to record team members and follow-up action. In addition to the downloadable version, the content of each SAFER Guide, with interactive references and supporting materials, can also be viewed on ONC's website at www.healthit.gov/SAFERGuide.

The SAFER Guides are based on the best evidence available at this time (2016), including a literature review, expert opinion, and field testing at a wide range of

healthcare organizations, from small ambulatory practices to large health systems. The recommended practices in the SAFER Guides are intended to be useful for all EHR users. However, every organization faces unique circumstances and will implement a particular practice differently. As a result, some of the specific examples in the SAFER Guides for recommended practices may not be applicable to every organization.

The SAFER Guides are designed in part to help deal with safety concerns created by the continuously changing landscape that healthcare organizations face. Therefore, changes in technology, practice standards, regulations and policy should be taken into account when using the SAFER Guides. Periodic self-assessments using the SAFER Guides may also help organizations identify areas in which it is particularly important to address the implications of change for the safety and safe use of EHRs. Ultimately, the goal is to improve the overall safety of our health care system.

The SAFER Guides are not intended to be used for legal compliance purposes, and implementation of a recommended practice does not guarantee compliance with HIPAA, the HIPAA Security Rule, Medicare or Medicaid Conditions of Participation, or any other laws or regulations. The SAFER Guides are for informational purposes only and are not intended to be an exhaustive or definitive source. They do not constitute legal advice. Users of the SAFER Guides are encouraged to consult with their own legal counsel regarding compliance with Medicare or Medicaid program requirements, HIPAA, and any other laws.

For additional, general information on Medicare and Medicaid program requirements, please visit the Centers for Medicare & Medicaid Services website at www.cms.gov. For more information on HIPAA, please visit the HHS Office for Civil Rights website at www.hhs.gov/ocr.



Self-Assessment

Test Results Reporting and Follow-Up

Introduction

The *Test Results Reporting and Follow-Up SAFER Guide* identifies recommended safety practices intended to optimize the safety and safe use of processes and EHR technology for the electronic communication and management of diagnostic test results. Processes relating to test results are fragile, requiring careful planning, implementation, and maintenance to deliver correct information promptly to the intended recipients.¹ In the EHR-enabled healthcare environment, providers rely on technology to support and manage the reporting and follow-up of test results. This guide offers recommended practices related to the content and communication of test results to the clinician, as well as recommended practices related to the documentation and follow-up of test results.^{2, 3}

If implemented and used correctly, EHRs have the potential to improve diagnostic test result reporting and follow-up. Initial evaluation of the impact of health IT for test results reporting and follow-up has produced mixed results.^{4, 5, 6, 7} Furthermore, laboratory and radiology/imaging results reporting in EHRs remains vulnerable to safety events.⁸ Failure to follow-up appropriately on diagnostic test results can lead to misdiagnosis, patient harm, and liability.

The Test Results Reporting and Follow-Up SAFER Guide recommends practices that optimize the safety and safe use of the EHR with respect to diagnostic test reporting. It will enable assessment of whether those aspects of the EHR associated with communication of diagnostic test results and related processes work as they should, are used correctly, and are designed and implemented to minimize the potential for errors.^{5, 6, 9, 10, 11, 12}

Completing the self-assessment requires the engagement of people both within and outside the organization (eg., EHR technology developers, diagnostic services providers). Clinician leadership in the organization should be engaged in assessing whether and how any particular recommended practice affects the organization's ability to deliver safe, high quality care. Collaboration between clinicians and staff members while completing the self-assessment in this guide will enable an accurate snapshot of the organization's EHR status in terms of test results reporting-related safety. In addition, it should lead to a consensus about the organization's future path to optimize EHR-related safety and quality: setting priorities among the recommended practices not yet addressed, ensuring a plan is in place to maintain recommended practices already in place, dedicating the required resources to make necessary improvements, and working together to mitigate the test results-related safety risks introduced by the EHR.



Self-Assessment

Test Results Reporting and Follow-Up

Table of Contents

General Instructions	1
Introduction	2
About the Checklist	4
Checklist	5
Team Worksheet	8
About the Recommended Practice Worksheets	9
Recommended Practice Worksheets	10
References	33

The SAFER Self-Assessment Guides were developed by health IT safety researchers and informatics experts:

Joan Ash, PhD MLS, MS, MBA, Professor and Vice Chair, Department of Medical Informatics and Clinical Epidemiology, School of Medicine, Oregon Health & Science University;

Hardeep Singh, MD, MPH, Associate Professor of Medicine at the Michael E. DeBakey Veterans Affairs Medical Center and Baylor College of Medicine and Chief of the Health Policy, Quality and Informatics Program at the Houston VA HSR&D Center of Excellence, and Director of the Houston VA Patient Safety Center of Inquiry; and

Dean Sittig, PhD, University of Texas School of Biomedical Informatics at Houston, UT–Memorial Hermann Center for Healthcare Quality & Safety.

This guide was developed under the contract Unintended Consequences of Health IT and Health Information Exchange, Task Order HHSP23337003T/HHSP23320095655WC.

The ONC composite mark is a mark of the U.S. Department of Health and Human Services. The contents of the publication or project are solely the responsibility of the authors and do not necessarily represent the official views of the U.S. Department of Health and Human Services, Office of the National Coordinator for Health Information Technology.



> [Table of Contents](#)

> [About the Checklist](#)

> [Team Worksheet](#)

> [About the Practice Worksheets](#)

> [Practice Worksheets](#)

The *Checklist* is structured as a quick way to enter and print your self-assessment. Your selections on the *Checklist* will automatically update the related section of the corresponding *Recommended Practice Worksheet*.

The *Domain* associated with the *Recommended Practice(s)* appears at the top of the column.

The *Recommended Practice(s)* for the topic appear below the associated *Domain*.

Recommended Practices for <u>Domain 1 — Safe Health IT</u>		Implementation Status				
		Fully in all areas	Partially in some areas	Not implemented	reset	
1.1	The EHR supports and uses standardized protocols for exchanging data with other systems.	Worksheet 1.1	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
1.2	Established and up-to-date versions of operating systems, virus and malware protection software, application software, and interface protocols are used.	Worksheet 1.2	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
1.3	System-to-system interfaces support the standard clinical vocabularies used by the connected applications.	Worksheet 1.3	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
1.4	System-to-system interfaces are properly configured and tested to ensure that both coded and free-text data elements are transmitted without loss of or changes to information content.	Worksheet 1.4	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
1.5	The intensity and the extent of interface testing is consistent with its complexity and with the importance of the accuracy, timeliness, and reliability of the data that traverses the interface.	Worksheet 1.5	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
1.6	At the time of any major system change or upgrade that affects an interface, the organization implements procedures to evaluate whether users (clinicians or administrators) on both sides of the interface correctly understand and use information that moves over the interface.	Worksheet 1.6	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
1.7	Changes to hardware or software on either side of the interface are tested before and monitored after go-live.	Worksheet 1.7	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
1.8	There is a hardware and software environment for interface testing that is physically separate from the live environment.	Worksheet 1.8	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
1.9	Policies and procedures describe how to stop and restart the exchange of data across the interface in an orderly manner.	Worksheet 1.9	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
1.10	Security procedures, including role-based access, are established for managing and monitoring key designated aspects of interfaces and data exchange.	Worksheet 1.10	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset

Select the level of implementation achieved by your organization for each *Recommended Practice*.

Your *Implementation Status* will be reflected on the *Recommended Practice Worksheet* in this PDF.

To the right of each *Recommended Practice* is a link to the *Recommended Practice Worksheet* in this PDF.

The *Worksheet* provides guidance on implementing the *Practice*.



[> Table of Contents](#)

[> About the Checklist](#)

[> Team Worksheet](#)

[> About the Practice Worksheets](#)

[> Practice Worksheets](#)



*Recommended Practices for **Domain 1 — Safe Health IT***

Implementation Status

		Fully in all areas	Partially in some areas	Not implemented		
1.1	Test names, values, and interpretations (i.e., outside of normal reference ranges) for laboratory results are stored in the EHR as structured data using standardized nomenclature.	Worksheet 1.1	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
1.2	Predominantly test-based test reports (e.g. radiology or pathology reports) have a coded (e.g. abnormal/normal at a minimum) interpretation associated with them.	Worksheet 1.2	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
1.3	Functionality for ordering tests and reporting results is tested pre- and post-go-live.	Worksheet 1.3	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
1.4	After system changes in components or applications related to CPOE and diagnostic services, the data and data presentation are reviewed to ensure accuracy and completeness.	Worksheet 1.4	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset

*Recommended Practices for **Domain 2 — Using Health IT Safely***

Implementation Status

		Fully in all areas	Partially in some areas	Not implemented		
2.1	Orders for diagnostic tests are placed using CPOE and electronically transmitted to the diagnostic service provider (e.g., laboratory, radiology).	Worksheet 2.1	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
2.2	The EHR is able to track the status of all orders and related procedures (e.g., specimen received and collected; test completed, reported, and acknowledged).	Worksheet 2.2	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
2.3	The ordering clinician is identifiable on all ordered tests and test reports, and, if another clinician is responsible for follow-up, that clinician is also identified in the EHR.	Worksheet 2.3	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
2.4	When test results are amended, the change is clearly visible in the EHR and printed reports.	Worksheet 2.4	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
2.5	When test results are changed or amended, the ordering clinician and other clinicians responsible for follow-up are notified electronically. For clinically significant changes, the clinicians are also contacted directly.	Worksheet 2.5	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset



[> Table of Contents](#)

[> About the Checklist](#)

[> Team Worksheet](#)

[> About the Practice Worksheets](#)

[> Practice Worksheets](#)



*Recommended Practices for **Domain 2 — Using Health IT Safely***

Implementation Status

			Fully in all areas	Partially in some areas	Not implemented	
2.6	"Send-out" (or reference lab) tests are electronically traced, and their results are incorporated into the EHR, with a coded test name, result value, and interpretation.	Worksheet 2.6	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
2.7	Written policies specify unambiguous responsibility for test result follow-up with a shared understanding of that responsibility among all involved in providing follow-up care.	Worksheet 2.7	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
2.8	Workflows that are particularly vulnerable to mishandling of test results, especially critical ones, are identified, and back-up procedures ensure test results are received by someone responsible for the affected patient's care.	Worksheet 2.8	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
2.9	Results outside normal reference ranges, or otherwise determined to be abnormal, are flagged (e.g., presented in a visually distinct way).	Worksheet 2.9	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
2.10	Display of results (e.g., numeric, text, graphical, image) should be easily accessible, clearly visible, not easily overlooked, and understandable.	Worksheet 2.10	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
2.11	Automated non-interrupted results notifications (also called "in-basket alerts" or flags) are limited to those that are clinically relevant to minimize "alert fatigue."	Worksheet 2.11	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
2.12	Results notifications remain in clinician inboxes until a clinician action occurs to address them.	Worksheet 2.12	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
2.13	There is an EHR-based process for clinicians to either assign surrogates for reviewing notifications or enable surrogates to access the principle clinicians' inboxes.	Worksheet 2.13	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
2.14	There are mechanisms to forward results and results notifications from one clinician to another.	Worksheet 2.14	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset



> [Table of Contents](#)

> [About the Checklist](#)

> [Team Worksheet](#)

> [About the Practice Worksheets](#)

> [Practice Worksheets](#)



*Recommended Practices for **Domain 2 — Using Health IT Safely***

Implementation Status

			Fully in all areas	Partially in some areas	Not implemented	
2.15	Summarization tools to trend and graph laboratory data are available in the EHR.	Worksheet 2.15	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
2.16	Test results can be sorted in the clinician's EHR inbox according to clinically relevant criteria (e.g., date/time, severity, read/unread, hospital location, patient).	Worksheet 2.16	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
2.17	The EHR has the capability for clinicians to set reminders for themselves and other responsible clinical staff for future tasks to facilitate test result follow-up.	Worksheet 2.17	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset

*Recommended Practices for **Domain 3 — Monitoring Safety***

Implementation Status

			Fully in all areas	Partially in some areas	Not implemented	
3.1	As part of quality assurance activities, organizations monitor selected practices related to test result reporting and follow-up. Monitored practices include clinician use of the EHR for test results review and clinician follow-up on abnormal test results.	Worksheet 3.1	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
3.2	As part of quality assurance, the organization monitors and addresses test results sent to the wrong clinician or never transmitted to any clinician (e.g., due to an interface problem or patient/provider misidentification).	Worksheet 3.2	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset
3.3	Organizational policies and procedures ensure timely patient notification of both normal and abnormal test results and the timeliness of notification is monitored.	Worksheet 3.3	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	reset



[> Table of Contents](#)

[> About the Checklist](#)

[> Team Worksheet](#)

[> About the Practice Worksheets](#)

[> Practice Worksheets](#)



A multi-disciplinary team should complete this self-assessment and evaluate potential health IT-related patient safety risks addressed by this specific SAFER Guide within the context of your particular healthcare organization.

This Team Worksheet is intended to help organizations document the names and roles of the self-assessment team, as well as individual team members' activities. Typically, team members will be drawn from a number of different areas within your organization, and in some instances, from external sources. The suggested Sources of Input section in each Recommended Practice Worksheet identifies the types of expertise or services to consider engaging. It may be particularly useful to engage specific clinician and other leaders with accountability for safety practices identified in this guide.

The Worksheet includes fillable boxes that allow you to document relevant information. The Assessment Team Leader box allows documentation of the person or persons responsible for ensuring

that the self-assessment is completed. The section labeled Assessment Team Members enables you to record the names of individuals, departments, or other organizations that contributed to the self-assessment. The date that the self-assessment is completed can be recorded in the Assessment Completion Date section and can also serve as a reminder for periodic reassessments. The section labeled Assessment Team Notes is intended to be used, as needed, to record important considerations or conclusions arrived at through the assessment process. This section can also be used to track important factors such as pending software updates, vacant key leadership positions, resource needs, and challenges and barriers to completing the self-assessment or implementing the Recommended Practices in this SAFER Guide.

Assessment Team Leader

Assessment Completion Date

Assessment Team Members

Assessment Team Notes

[reset page](#)



Each *Recommended Practice Worksheet* provides guidance on implementing a specific *Recommended Practice*, and allows you to enter and print information about your self-assessment.

The *Rationale* section provides guidance about “why” the safety activities are needed.

Enter any notes about your self-assessment.

Enter any follow-up activities required.

Enter the name of the person responsible for the follow-up activities.

Recommended Practice

1.4 System-to-system interfaces are properly configured and tested to ensure that both coded and free-text data elements are transmitted without loss of or changes to information content.^{15, 17}
[Checklist](#)

Rationale for Practice or Risk Assessment

Maintaining a system-to-system interface within a rapidly evolving clinical information system environment is challenging, in part because many changes are required. Without the ability to implement and test these changes prior to go-live, and a consistent practice of doing so, a healthcare organization would be placed at significantly increased risk of data loss, corruption, or theft, which could negatively impact patient safety. Failure to test system interface components is one of the leading causes of EHR-related patient safety events.¹⁸

Assessment Notes

Follow-up Actions

Person Responsible for Follow-up Action

[reset page](#)

Implementation Status

Suggested Sources of Input

- EHR developer
- Health IT support staff

Examples of Potentially Useful Practices/Scenarios

- System-to-system interfaces are tested before going into production and after changes to hardware, software, or content (e.g., the allowable list of data elements to be exchanged) on either side of the interface.
- Free text data fields accessible to clinical end users of one system are transferred without corruption or truncation of characters to the other system.¹⁹
- Free text data fields that are not supported by the system-to-system interface should be avoided, if at all possible, and clearly marked as such for all users if they exist.
- The organization (or interface developer) should develop a reference or validation data set that includes boundary cases (i.e., data that are slightly below, at, and slightly above key thresholds). These test data are run through the interface repeatedly after any change to the hardware or software on either end of the interface to document that the interface is continuing to work appropriately.

The *Suggested Sources of Input* section indicates categories of personnel who can provide information to help evaluate your level of implementation.

The *Examples* section lists potentially useful practices or scenarios to inform your assessment and implementation of the specific *Recommended Practice*.



[>Table of Contents](#)

[>About the Checklist](#)

[>Team Worksheet](#)

[>About the Practice Worksheets](#)

[>Practice Worksheets](#)



Recommended Practice

Implementation Status

1.1

Test names, values, and interpretations (i.e., outside of normal reference ranges) for laboratory results are stored in the EHR as structured data using standardized nomenclature.^{6, 12, 13, 14, 15, 16, 17}

[Checklist](#)



Rationale for Practice or Risk Assessment

Structured laboratory results facilitate EHR-based result reporting and tracking functions.⁴ Structured data enable use of clinical decision support (CDS) that can avoid errors and optimize patient safety.

Suggested Sources of Input

Diagnostic services
EHR developer
Health IT support staff

Assessment Notes

Follow-up Actions

Person Responsible for Follow-up Action

[reset page](#)

Examples of Potentially Useful Practices/Scenarios

- Test result names (e.g., sodium, potassium) that are sent along with LOINC codes are stored as coded data.¹⁸
- Abnormal test result values and interpretations are defined and stored in a standardized, coded format (e.g., high/low sodium, critical potassium, positive/negative fecal occult blood test).^{10, 19}
- There is a process to handle paper-based test results that includes, at a minimum, the entry of coded values into the EHR to indicate Test Result Name, Test Result Value, Units, Normal Range, Abnormal Flag, and Date/Time, along with a scanned copy of the report in the EHR.



[> Table of Contents](#)

[> About the Checklist](#)

[> Team Worksheet](#)

[> About the Practice Worksheets](#)

[> Practice Worksheets](#)



Recommended Practice

Implementation Status

1.2

Predominantly text-based test reports (e.g., radiology or pathology reports) have a coded (e.g., abnormal/normal at a minimum) interpretation associated with them.

[Checklist](#)

Rationale for Practice or Risk Assessment

Coded results in structured fields facilitate EHR-based result reporting and tracking functions.⁴

Suggested Sources of Input

- Diagnostic services
- EHR developer
- Health IT support staff

Examples of Potentially Useful Practices/Scenarios

- Imaging results are coded by the interpreting radiologist as abnormal by using a structured code if there is a new or unexpected abnormality that requires follow-up.^{20, 21, 22}
- Mammography results are stored according to BI-RADS[®] criteria.^{23, 24}

Assessment Notes

Follow-up Actions

Person Responsible for Follow-up Action

[reset page](#)



[> Table of Contents](#)

[> About the Checklist](#)

[> Team Worksheet](#)

[> About the Practice Worksheets](#)

[> Practice Worksheets](#)



Recommended Practice

Implementation Status

1.4

After system changes in components or applications related to CPOE and diagnostic services, the data and data presentation are reviewed to ensure accuracy and completeness.

[Checklist](#)

Rationale for Practice or Risk Assessment

System changes can unexpectedly affect the integrity of the data as it moves through organizations in ways that may not be recognized without proactive review.

Suggested Sources of Input

Diagnostic services
EHR developer
Health IT support staff

Assessment Notes

Follow-up Actions

Person Responsible for Follow-up Action

Examples of Potentially Useful Practices/Scenarios

- The organization identifies specific types of EHR system changes that impact CPOE and diagnostic services (e.g., application upgrades, changes to interfaces) and carefully reviews data integrity at all points where data are used.
- Whenever code sets or configuration table data are changed, all downstream logic and systems relying on these code sets should be thoroughly tested.
- Error queues are used to monitor for proper system performance; results that cannot be automatically delivered are manually delivered.
- Order entry and result reporting interfaces are tested after every change to the laboratory or diagnostic imaging ordering catalog.

[reset page](#)



[> Table of Contents](#)

[> About the Checklist](#)

[> Team Worksheet](#)

[> About the Practice Worksheets](#)

[> Practice Worksheets](#)



Recommended Practice

Implementation Status

2.1

Orders for diagnostic tests are placed using CPOE and electronically transmitted to the diagnostic service provider (e.g., laboratory, radiology).^{6, 26, 27, 28}

[Checklist](#)

Rationale for Practice or Risk Assessment

A hybrid paper and electronic environment for test ordering is hazardous. CPOE can facilitate closed loop communication and results accessibility via the EHR, but only if the results are available in the system. Test results can be lost or missed if on paper, when clinicians have come to rely on the EHR.

Assessment Notes

Follow-up Actions

Person Responsible for Follow-up Action

[reset page](#)

Suggested Sources of Input

Diagnostic services
EHR developer
Health IT support staff

Examples of Potentially Useful Practices/Scenarios

- For common tests, there is a two-way system-to-system interface (i.e., for ordering, resulting, acknowledging, and canceling orders) between the clinical staff, ordering staff, and organization and the testing facility.²⁹
- Diagnostic tests that are not orderable through CPOE for any reason are promptly added to the system (Note: The healthcare organization or the EHR developer should be careful to map the new orderable test to the appropriate LOINC code).



> [Table of Contents](#)

> [About the Checklist](#)

> [Team Worksheet](#)

> [About the Practice Worksheets](#)

> [Practice Worksheets](#)



Recommended Practice

Implementation Status

2.2

The EHR is able to track the status of all orders and related procedures (e.g., specimen received and collected; test completed, reported, and acknowledged).⁴

[Checklist](#)



Rationale for Practice or Risk Assessment

Tracking orders facilitates closed loop communication. This enables detection of problems regarding order processing and delivery of test results.

Suggested Sources of Input

Diagnostic services
EHR developer
Health IT support staff

Assessment Notes

Follow-up Actions

Person Responsible for Follow-up Action

Examples of Potentially Useful Practices/Scenarios

- The EHR can record, display, and report whether orders were received, specimens collected, tests completed, results reported, and results acknowledged.^{30, 31, 32, 33, 34, 35, 36, 37}
- Clinical practices where test result information is not fully integrated into the EHR use additional tracking strategies to enable follow-up.³⁸

[reset page](#)



> [Table of Contents](#)

> [About the Checklist](#)

> [Team Worksheet](#)

> [About the Practice Worksheets](#)

> [Practice Worksheets](#)



Recommended Practice

Implementation Status

2.3

The ordering clinician is identifiable on all ordered tests and test reports, and, if another clinician is responsible for follow-up, that clinician is also identified in the EHR.⁹

[Checklist](#)

Rationale for Practice or Risk Assessment

Clear identification of the ordering clinician facilitates closed loop communication. Ambiguous responsibility increases the risk of follow-up failure.⁴

Suggested Sources of Input

Clinicians, support staff, and/or clinical administration Health IT support staff

EHR developer

Assessment Notes

Follow-up Actions

Person Responsible for Follow-up Action

Examples of Potentially Useful Practices/Scenarios

- Result routing systems support delivery of results to the ordering provider.^{5, 10, 12, 36}
- The EHR supports assignment or transfer of responsibility for test order follow-up.³⁶
- Policies and procedures address situations vulnerable to follow-up failures, including shift hand-offs and when providers are out of the office or have departed the organization.
- There are escalation processes for high priority or urgent test results that are not responded to by providers within a pre-specified time period, including an alternate communication method.
- When another user other than the ordering clinician enters an order under the clinician's name (e.g., per protocol ordering) the entering user's name is visible on the order information.

[reset page](#)



[> Table of Contents](#)

[> About the Checklist](#)

[> Team Worksheet](#)

[> About the Practice Worksheets](#)

[> Practice Worksheets](#)



Recommended Practice

Implementation Status

2.4

When test results are amended, the change is clearly visible in the EHR and printed reports.¹⁰

[Checklist](#)

Rationale for Practice or Risk Assessment

Results that are subsequently changed carry a significant potential for delayed or wrong treatment based on outdated, incorrect results.

Suggested Sources of Input

Diagnostic services
EHR developer
Health IT support staff

Examples of Potentially Useful Practices/Scenarios

- Changed results are clearly flagged as such in the EHR (e.g., marked as “amended”).

Assessment Notes

Follow-up Actions

Person Responsible for Follow-up Action

[reset page](#)



[> Table of Contents](#)

[> About the Checklist](#)

[> Team Worksheet](#)

[> About the Practice Worksheets](#)

[> Practice Worksheets](#)



Recommended Practice

Implementation Status

2.5

When test results are changed or amended, the ordering clinician and other clinicians responsible for follow-up are notified electronically. For clinically significant changes, the clinicians are also contacted directly.³⁹

[Checklist](#)

Rationale for Practice or Risk Assessment

Results that are subsequently changed carry a significant potential for delayed or wrong treatment based on outdated, incorrect results.

Suggested Sources of Input

Clinicians, support staff, and/or clinical administration	EHR developer
Diagnostic services	Health IT support staff

Assessment Notes

Follow-up Actions

Person Responsible for Follow-up Action

Examples of Potentially Useful Practices/Scenarios

- The individual changing the results is responsible for notifying appropriate clinicians of those changes. Electronic systems may not always ensure that a critical communication was received and reviewed promptly, and thus for clinically important changes to results, appropriate clinicians should be contacted directly.¹⁰
- Policies and procedures ensure that changes in test results and accompanying documentation are effectively communicated to the appropriate clinicians responsible for patient care, including after the patient has transitioned to another setting of care.

[reset page](#)



[> Table of Contents](#)

[> About the Checklist](#)

[> Team Worksheet](#)

[> About the Practice Worksheets](#)

[> Practice Worksheets](#)



Recommended Practice

Implementation Status

2.6

"Send-out" (or reference lab) tests are electronically tracked, and their results are incorporated into the EHR, with a coded test name, result value, and interpretation.

[Checklist](#)

Rationale for Practice or Risk Assessment

"Send-out" tests are vulnerable to loss to follow-up.⁴⁰

Suggested Sources of Input

Clinicians, support staff, and/or clinical administration	EHR developer
Diagnostic services	Health IT support staff

Assessment Notes

Follow-up Actions

Person Responsible for Follow-up Action

Examples of Potentially Useful Practices/Scenarios

- The EHR facilitates the tracking of "send-out" tests at the point of ordering and provides a mechanism to allow clinicians or organizations to incorporate these results into the EHR and assign them to the correct patient.
- Procedures exist to ensure that all test results, including those received from outside the organization through fax or mail, are properly incorporated into the EHR.

[reset page](#)



[> Table of Contents](#)

[> About the Checklist](#)

[> Team Worksheet](#)

[> About the Practice Worksheets](#)

[> Practice Worksheets](#)



Recommended Practice

Implementation Status

2.7

Written policies specify unambiguous responsibility for test result follow-up with a shared understanding of that responsibility among all involved in providing follow-up care.^{4, 6, 10, 13, 14, 33, 36, 41, 42, 43}

[Checklist](#)

Rationale for Practice or Risk Assessment

New workflows resulting from the introduction of EHRs can introduce new hazards related to miscommunication of responsibility for follow-up. Ambiguous responsibility increases the risk of follow-up failure.

Suggested Sources of Input

Clinicians, support staff, and/or clinical administration

Diagnostic services

Assessment Notes

Follow-up Actions

Person Responsible for Follow-up Action

Examples of Potentially Useful Practices/Scenarios

- In the outpatient setting, the ordering provider is responsible for follow-up unless he or she delegates this responsibility (e.g., to a covering provider). Delegation should be documented in the EHR and accepted by the delegate.⁴⁴
- Ordering clinicians in any setting assume responsibility for follow-up care, unless that responsibility is unambiguously transferred to another clinician who accepts responsibility.³⁶

[reset page](#)



[> Table of Contents](#)

[> About the Checklist](#)

[> Team Worksheet](#)

[> About the Practice Worksheets](#)

[> Practice Worksheets](#)



Recommended Practice

Implementation Status

2.8

Workflows that are particularly vulnerable to mishandling of test results, especially critical ones,³² are identified,⁴⁵ and back-up procedures ensure test results are received by someone responsible for the affected patient's care.^{6, 39}

[Checklist](#)

Rationale for Practice or Risk Assessment

Lost or mishandled test results, especially critical ones, are a significant risk to patients, especially in situations where workflows are particularly vulnerable to such failures (e.g., shift changes, transitions of care).⁴⁶

Suggested Sources of Input

Clinicians, support staff, and/or clinical administration	EHR developer
Diagnostic services	Health IT support staff

Assessment Notes

Examples of Potentially Useful Practices/Scenarios

- Situations that are vulnerable to test results follow-up failures are identified.^{47, 48, 49} These include handoffs between clinicians (e.g., between residents, part-time physicians, ER physicians, and hospitalists),⁴⁶ and care transitions^{15, 50, 51} between clinical settings (e.g., between different units of a hospital; between the hospital and home or a post-acute facility). In these situations, processes should be in place to ensure that test results are communicated to a clinician responsible for follow-up care.⁴⁴
- Life threatening results are notified through verbal means to ensure positive confirmation of receipt.¹⁰
- Notifications of abnormal test results that remain unacknowledged after a pre-specified time period are forwarded (or escalated) to an alternate responsible provider.^{36, 52}
- Diagnostic services should ensure that test results are communicated to a back-up provider in a timely fashion in the event that the ordering provider is not available. The necessary timeliness is dependent on the significance of the test result.⁵³
- The organization maintains an updated contact list of all practicing providers, and this list includes their coverage schedules.^{9, 36}
- The organization maintains a patient-provider link (e.g., patient's PCP is identified) in the EHR as a back-up. In the event that the ordering provider does not acknowledge the result, a responsible clinician in the ordering practice must be notified.

Follow-up Actions

Person Responsible for Follow-up Action

[reset page](#)



[> Table of Contents](#)

[> About the Checklist](#)

[> Team Worksheet](#)

[> About the Practice Worksheets](#)

[> Practice Worksheets](#)



Recommended Practice

Implementation Status

2.9

Results outside normal reference ranges, or otherwise determined to be abnormal, are flagged (i.e., presented in a visually distinct way).^{6, 10}

[Checklist](#)

Rationale for Practice or Risk Assessment

Although absence of flags does not necessarily mean that the result is normal, flagging can reduce the likelihood of missing abnormal or critical results.

Suggested Sources of Input

Diagnostic services
EHR developer
Health IT support staff

Assessment Notes

Follow-up Actions

Person Responsible for Follow-up Action

Examples of Potentially Useful Practices/Scenarios

- Abnormal results are flagged (e.g., bolded font, asterisk beside values, use of “H” or “L,” different colors) or marked for better visualization in the EHR.
- Color is not used as the only visual indicator of clinical significance.
- Critical values are flagged in a distinct way from simply abnormal values.

[reset page](#)



[>Table of Contents](#)

[>About the Checklist](#)

[>Team Worksheet](#)

[>About the Practice Worksheets](#)

[>Practice Worksheets](#)



Recommended Practice

Implementation Status

2.10

Display of results (e.g., numeric, text, graphical, image) should be easily accessible, clearly visible, not easily overlooked, and understandable.

[Checklist](#)



Rationale for Practice or Risk Assessment

Missed or misunderstood test results as the consequence of a poorly designed human-computer interface are as dangerous to patients as lost or wrong results. Results visualization and display should maximize safety to ensure critical information is not missed.

Suggested Sources of Input

Diagnostic services
EHR developer
Health IT support staff

Assessment Notes

Follow-up Actions

Person Responsible for Follow-up Action

[reset page](#)

Examples of Potentially Useful Practices/Scenarios

- Displays of test results undergo usability testing for the intended clinical users.
- Information is displayed in columns that are sufficiently wide to allow review of all pertinent information (i.e., providers do not need to drag columns on the user interface to detect abnormalities).¹²
- Multicomponent results are reported together (e.g., lupus anticoagulant has 2-3 subcomponents that may be individually positive or negative but should be reported together).
- Result details are reported on one screen, eliminating the need for horizontal scrolling. For example, providers should not have to use additional scrolling (e.g., on the “next page”) to access critical information.^{6, 12}
- Most recent test results should by default be displayed first (e.g., either at the top of a row-based display or at the left side on a columnar display) to ensure that clinicians are always aware of current data.⁵⁴



[> Table of Contents](#)

[> About the Checklist](#)

[> Team Worksheet](#)

[> About the Practice Worksheets](#)

[> Practice Worksheets](#)



Recommended Practice

Implementation Status

2.11

Automated non-interruptive results notifications (also called "in-basket alerts" or flags) are limited to those that are clinically relevant to minimize "alert fatigue."^{4, 12, 14, 32, 41, 42, 55, 56}

[Checklist](#)



Rationale for Practice or Risk Assessment

Information overload from too many alerts is associated with more missed test results.⁵⁷ Results that are poorly displayed increase risk of misinterpretation or being overlooked completely.

Suggested Sources of Input

Diagnostic services
EHR developer
Health IT support staff

Assessment Notes

Follow-up Actions

Person Responsible for Follow-up Action

Examples of Potentially Useful Practices/Scenarios

- A multi-disciplinary committee that includes frontline clinicians decides which abnormal test results should be sent as high priority alerts.
- In integrated healthcare delivery networks that have a combined in-patient and ambulatory EHR, ambulatory clinicians have the option to turn off inbox result notifications for their patients while they are admitted in the inpatient environment.
- Notifications of a patient's results are batched (aggregated) by type and/or date to minimize the number of notifications and the cognitive load of notification processing.
- The organization monitors providers' inboxes (i.e., the total number of alert notifications sent to providers).
- The organization provides workflow support to help a provider when the number of unread notifications in his or her inbox grows large.

[reset page](#)



[> Table of Contents](#)

[> About the Checklist](#)

[> Team Worksheet](#)

[> About the Practice Worksheets](#)

[> Practice Worksheets](#)



Recommended Practice

Implementation Status

2.12

Results notifications remain in clinician inboxes until a clinician action occurs to address them.^{4, 12, 58}

[Checklist](#)



Rationale for Practice or Risk Assessment

If notifications drop off, clinicians can miss results.

Suggested Sources of Input

Clinicians, support staff, and/or clinical administration Health IT support staff

EHR developer

Examples of Potentially Useful Practices/Scenarios

- Notifications remain in the inbox until acted on (e.g., when a clinician signs or actively removes them).

Assessment Notes

Follow-up Actions

Person Responsible for Follow-up Action

[reset page](#)



[> Table of Contents](#)

[> About the Checklist](#)

[> Team Worksheet](#)

[> About the Practice Worksheets](#)

[> Practice Worksheets](#)



Recommended Practice

Implementation Status

2.13

There is an EHR-based process for clinicians to either assign surrogates^{6, 9, 48, 59} for reviewing notifications or enable surrogates to access the principal clinicians' inboxes.

[Checklist](#)

Rationale for Practice or Risk Assessment

Not using surrogate features and functions appropriately increases risk of loss of test result follow-up.

Suggested Sources of Input

Clinicians, support staff, and/or clinical administration Health IT support staff

EHR developer

Assessment Notes

Follow-up Actions

Person Responsible for Follow-up Action

[reset page](#)

Examples of Potentially Useful Practices/Scenarios

- If clinicians plan to be away, they assign a covering clinician to whom the system can automatically forward test results or alert clinicians sending messages that they are unavailable and another provider is covering.
- The organization has policies and procedures that establish expectations for timely review of test results and specifically address planned and unplanned absences.



[> Table of Contents](#)

[> About the Checklist](#)

[> Team Worksheet](#)

[> About the Practice Worksheets](#)

[> Practice Worksheets](#)



Recommended Practice

Implementation Status

2.14

There are mechanisms to forward results and results notifications from one clinician to another.^{12, 41}

[Checklist](#)

Rationale for Practice or Risk Assessment

Notifications sometimes are sent to incorrect clinicians, and this functionality allows clinicians to forward them to the correct person.

Suggested Sources of Input

Clinicians, support staff, and/or clinical administration Health IT support staff

EHR developer

Assessment Notes

Follow-up Actions

Person Responsible for Follow-up Action

[reset page](#)

Examples of Potentially Useful Practices/Scenarios

- In addition to automatic forwarding, such as when a clinician is on vacation, forwarding can be manually performed by a clinician for a specific notification (e.g., when the notification is transmitted to the incorrect clinician).
- Mechanisms are in place for tracking acknowledgment and acceptance of forwarded notifications.



[> Table of Contents](#)

[> About the Checklist](#)

[> Team Worksheet](#)

[> About the Practice Worksheets](#)

[> Practice Worksheets](#)



Recommended Practice

Implementation Status

2.15

Summarization tools to trend and graph laboratory data are available in the EHR.⁶⁰
[Checklist](#)

Rationale for Practice or Risk Assessment

Displaying certain laboratory test results over time helps identify clinically relevant anomalies or trends. Summarization tools in the EHR improve visualization, interpretation, and accessibility of results.

Suggested Sources of Input

EHR developer
Health IT support staff

Assessment Notes

Follow-up Actions

Person Responsible for Follow-up Action

Examples of Potentially Useful Practices/Scenarios

- The EHR incorporates tools and reports that enable selected laboratory results to be graphed and displayed to view trends over time. The associated graphs follow standardized display criteria.⁶⁰

[reset page](#)



[>Table of Contents](#)

[>About the Checklist](#)

[>Team Worksheet](#)

[>About the Practice Worksheets](#)

[>Practice Worksheets](#)



Recommended Practice

Implementation Status

2.16

Test results can be sorted in the clinician's EHR inbox according to clinically relevant criteria (e.g. date/time, severity, hospital location, patient).^{6, 12, 39, 42}

[Checklist](#)



Rationale for Practice or Risk Assessment

Clinicians need ways to prioritize results review so that they can address the most pressing issues first and cope with information overload.⁶¹ Sorting also improves visualization and accessibility of results.

Suggested Sources of Input

EHR developer
Health IT support staff

Examples of Potentially Useful Practices/Scenarios

- Results can be sorted according to important parameters (e.g., date, type, read/unread, urgency, patient, location).

Assessment Notes

Follow-up Actions

Person Responsible for Follow-up Action

[reset page](#)



[>Table of Contents](#)

[>About the Checklist](#)

[>Team Worksheet](#)

[>About the Practice Worksheets](#)

[>Practice Worksheets](#)



Recommended Practice

Implementation Status

2.17

The EHR has the capability for clinicians to set reminders for themselves and other responsible clinical staff for future tasks to facilitate test result follow-up.^{42, 62}

[Checklist](#)

Rationale for Practice or Risk Assessment

The EHR can help clinicians follow-up with patients regarding test results.⁶³ Unless they set reminders for themselves, clinicians may forget about follow-up tasks that they need to do.⁶⁴

Suggested Sources of Input

EHR developer
Health IT support staff

Examples of Potentially Useful Practices/Scenarios

- The EHR has a function for setting a reminder for a follow-up action due on a future date.³⁷

Assessment Notes

Follow-up Actions

Person Responsible for Follow-up Action

[reset page](#)



[> Table of Contents](#)

[> About the Checklist](#)

[> Team Worksheet](#)

[> About the Practice Worksheets](#)

[> Practice Worksheets](#)



Recommended Practice

Implementation Status

3.1

As part of quality assurance activities, organizations monitor selected practices related to test result reporting and follow-up. Monitored practices include clinician use of the EHR for the test results review and clinician follow-up on abnormal test results.^{4, 5, 6, 13, 36, 39, 48, 65, 66, 67, 68}

[Checklist](#)

Rationale for Practice or Risk Assessment

Effective quality assurance patient safety programs include monitoring of core clinical metrics.⁶⁹ Errors related to missed or delayed follow-up of test results are a significant cause of adverse events that harm patients.

Suggested Sources of Input

Clinicians, support staff, and/or clinical administration
Health IT support staff
EHR developer

Assessment Notes

Follow-up Actions

Person Responsible for Follow-up Action

[reset page](#)

Examples of Potentially Useful Practices/Scenarios

- The organization has in place processes to monitor and report alert responses (e.g., acknowledged or not,³⁴ time to acknowledgment)⁹ and test result follow-up with patients.⁵
- Clinicians document communication of test results to patients in the EHR.⁷⁰
- Organizational quality assurance activities select and measure test results-related benchmarks for ongoing monitoring, starting in areas of identified concern and high risk.⁴⁷ For example, an organization could develop a measurement system for test results reporting using measures along the following lines:
 - Percentage of all active clinicians who have reviewed at least one laboratory test result in the EHR within the last month. If the percentage is greater than 95 percent, this measure could indicate if the EHR is perceived as the “source of truth” for laboratory test results versus dependence on paper-based communication.
 - Test results with the lowest follow-up rate are investigated to understand the root causes of the problem.^{6, 67}
 - Percentage of all test results reviewed by the ordering provider within four days, or sooner if results are considered more urgent, should be greater than 90 percent.
 - Results not reviewed for more than one week should be minimal.



[> Table of Contents](#)

[> About the Checklist](#)

[> Team Worksheet](#)

[> About the Practice Worksheets](#)

[> Practice Worksheets](#)



Recommended Practice

Implementation Status

3.2

As part of quality assurance, the organization monitors and addresses test results sent to the wrong clinician or never transmitted to any clinician (e.g., due to an interface problem or patient/provider misidentification).^{25, 36}

[Checklist](#)

Rationale for Practice or Risk Assessment

When test results are “lost in the system,” there is a danger that there will be no follow-up, posing a significant risk of patient harm.

Suggested Sources of Input

Clinicians, support staff, and/or clinical administration	EHR developer
Diagnostic services	Health IT support staff

Examples of Potentially Useful Practices/Scenarios

- Error logs are used to detect results such as those that were never delivered, results without any ordering provider, or results with unidentifiable providers.
- National Provider Identification (NPI) numbers are used for provider attribution of orders.
- Monitor provider master files (e.g., address book) to ensure that they are synchronized to avoid scenarios in which the ordering provider’s contact information is outdated or unknown.

Assessment Notes

Follow-up Actions

Person Responsible for Follow-up Action

[reset page](#)

References

1. Singh, H., Naik, A. D., Rao, R., & Petersen, L. A. (2008). Reducing diagnostic errors through effective communication: harnessing the power of information technology. *Journal of General Internal Medicine*, 23(4), 489-494.
2. Hickner, J. M., Fernald, D. H., Harris, D. M., Poon, E. G., Elder, N. C., & Mold, J. W. (2005). Issues and initiatives in the testing process in primary care physician offices. *The Joint Commission Journal on Quality and Patient Safety*, 31(2), 81-89.
3. Schiff, G. D. (2011). Medical error: a 60-year-old man with delayed care for a renal mass. *The Journal of the American Medical Association*, 305(18), 1890-1898.
4. Singh, H., Thomas, E. J., Mani, S., Sittig, D., Arora, H., Espadas, D., ... & Petersen, L. A. (2009). Timely follow-up of abnormal diagnostic imaging test results in an outpatient setting: are electronic medical records achieving their potential? *Archives of Internal Medicine*, 169(17), 1578-1586.
5. Singh, H., Thomas, E. J., Sittig, D. F., Wilson, L., Espadas, D., Khan, M. M., & Petersen, L. A. (2010). Notification of abnormal lab test results in an electronic medical record: do any safety concerns remain? *The American Journal of Medicine*, 123(3), 238-244.
6. Sittig, D. F., & Singh, H. (2012). Improving test result follow-up through electronic health records requires more than just an alert. *Journal of General Internal Medicine*, 1-3.
7. Laxmisan, A., Sittig, D. F., Pietz, K., Espadas, D., Krishnan, B., & Singh, H. (2012). Effectiveness of an electronic health record-based intervention to improve follow-up of abnormal pathology results: a retrospective record analysis. *Medical Care*, 50(10), 898.
8. ECRI Institute, PSO. (2012). Deep dive: Health information technology.
9. Geisinger Health System. (2012). Lab communication checklist validation.
10. Singh, H., & Vij, M. S. (2010). Eight recommendations for policies for communicating abnormal test results. *The Joint Commission Journal on Quality and Patient Safety*, 36(5), 226-232.
11. Singh, H., Kadiyala, H., Bhagwath, G., Shethia, A., El-Serag, H., Walder, A., ... & Petersen, L. A. (2009). Using a multifaceted approach to improve the follow-up of positive fecal occult blood test results. *The American Journal of Gastroenterology*, 104(4), 942-952.
12. Singh, H., Wilson, L., Reis, B., Sawhney, M. K., Espadas, D., & Sittig, D. F. (2010). Ten strategies to improve management of abnormal test result alerts in the electronic health record. *Journal of Patient Safety*, 6(2), 121.
13. Callen, J. L., Westbrook, J. I., Georgiou, A., & Li, J. (2012). Failure to follow-up test results for ambulatory patients: a systematic review. *Journal of General Internal Medicine*, 27(10), 1334-1348.
14. Dalal, A. K., Poon, E. G., Karson, A. S., Gandhi, T. K., & Roy, C. L. (2011). Lessons learned from implementation of a computerized application for pending tests at hospital discharge. *Journal of Hospital Medicine*, 6(1), 16-21.
15. El-Kareh, R., Roy, C., Williams, D. H., & Poon, E. G. (2012). Impact of automated alerts on follow-up of post-discharge microbiology results: a cluster randomized controlled trial. *Journal of General Internal Medicine*, 27(10), 1243-1250.
16. Elder, N. C., McEwen, T. R., Flach, J., Gallimore, J., & Pallerla, H. (2010). The management of test results in primary care: does an electronic medical record make a difference. *Family Medicine*, 42(5), 327-333.
17. Murphy, D. R., Laxmisan, A., Reis, B. A., Thomas, E. J., Esquivel, A., Forjuoh, S. N., ... & Singh, H. (2014). Electronic health record-based triggers to detect potential delays in cancer diagnosis. *BMJ Quality & Safety*, 23(1), 8-16.
18. Vreeman, D. J., McDonald, C. J., & Huff, S. M. (2010). LOINC®: a universal catalogue of individual clinical observations and uniform representation of enumerated collections. *International Journal of Functional Informatics and Personalised Medicine*, 3(4), 273-291.
19. Centers for Disease Control and Prevention. (2016). Public Health Information Network Vocabulary Access and Distribution System (PHIN VADS). Application version 4.0.2.
20. Burnside, E. S., Sickles, E. A., Bassett, L. W., Rubin, D. L., Lee, C. H., Ikeda, D. M., ... & D'Orsi, C. J. (2009). The ACR BI-RADS® experience: learning from history. *Journal of the American College of Radiology*, 6(12), 851-860.
21. Russ, G., Bigorgne, C., Royer, B., Rouxel, A., & Bienvenu-Perrard, M. (2010). The Thyroid Imaging Reporting and Data System (TIRADS) for ultrasound of the thyroid. *Journal de Radiologie*, 92(7-8), 701-713.
22. Kahn, C. E., Heilbrun, M. E., & Applegate, K. E. (2013). From guidelines to practice: how reporting templates promote the use of radiology practice guidelines. *Journal of the American College of Radiology*, 10(4), 268-273.
23. PenRad. (2005). PenRad HL7 Interface Specifications. 5023 Rev. B.

References

24. Langlotz, C. P. (2009). ACR BI-RADS® for breast imaging communication: a roadmap for the rest of radiology. *Journal of the American College of Radiology*, 6(12), 861-863.
25. Yackel, T. R., & Embi, P. J. (2010). Unintended errors with EHR-based result management: a case series. *Journal of the American Medical Informatics Association*, 17(1), 104-107.
26. Callen, J., Paoloni, R., Georgiou, A., Prgomet, M., & Westbrook, J. (2010). The rate of missed test results in an emergency department. *Methods of Information in Medicine*, 49(1), 37-43.
27. Passiment, E., Meisel, J. L., Fontanesi, J., Fritsma, G., Aleryani, S., & Marques, M. (2013). Decoding laboratory test names: a major challenge to appropriate patient care. *Journal of General Internal Medicine*, 28(3), 453-458.
28. Vecellio, E., Maley, M. W., Toouli, G., Georgiou, A., & Westbrook, J. (2015). Data quality associated with handwritten laboratory test requests: classification and frequency of data-entry errors for outpatient serology tests. *Health Information Management Journal*, 44(3), 7-12.
29. Georgiou, A., Prgomet, M., Toouli, G., Callen, J., & Westbrook, J. (2011). What do physicians tell laboratories when requesting tests? A multi-method examination of information supplied to the Microbiology laboratory before and after the introduction of electronic ordering. *International Journal of Medical Informatics*, 80(9), 646-654.
30. Dalal, A. K., Pesterev, B. M., Eibensteiner, K., Newmark, L. P., Samal, L., & Rothschild, J. M. (2015). Linking acknowledgement to action: closing the loop on non-urgent, clinically significant test results in the electronic health record. *Journal of the American Medical Informatics Association*, 22(4), 905-908.
31. Murphy, D. R., Singh, H., & Berlin, L. (2014). Communication breakdowns and diagnostic errors: a radiology perspective. *Diagnosis*, 1(4), 253-261.
32. Lacson, R., Prevedello, L. M., Andriole, K. P., O'Connor, S. D., Roy, C., Gandhi, T., ... & Khorasani, R. (2014). Four-year impact of an alert notification system on closed-loop communication of critical test results. *American Journal of Roentgenology*, 203(5), 933-938.
33. Litchfield, I., Bentham, L., Lilford, R., McManus, R. J., Hill, A., & Greenfield, S. (2015). Test result communication in primary care: a survey of current practice. *BMJ Quality & Safety*, 24(11), 691-699.
34. O'Connor, S., Dalal, A. K., Sahni, V. A., Lacson, R., & Khorasani, R. (2016). Does integrating nonurgent, clinically significant radiology alerts within the electronic health record impact closed-loop communication and follow-up? *Journal of the American Medical Informatics Association*, 23(2), 333-338.
35. Weiss, D. L., Kim, W., Branstetter, B. F., & Prevedello, L. M. (2014). Radiology reporting: a closed-loop cycle from order entry to results communication. *Journal of the American College of Radiology*, 11(12), 1226-1237.
36. Roy, C. L., Rothschild, J. M., Dighe, A. S., Schiff, G. D., Graydon-Baker, E., Lenoci-Edwards, J., ... & Gandhi, T. K. (2013). An initiative to improve the management of clinically significant test results in a large health care network. *The Joint Commission Journal on Quality and Patient Safety*, 39(11), 517-527.
37. Sloan, C. E., Chadalavada, S. C., Cook, T. S., Langlotz, C. P., Schnall, M. D., & Zafar, H. M. (2014). Assessment of follow-up completeness and notification preferences for imaging findings of possible cancer: what happens after radiologists submit their reports? *Academic Radiology*, 21(12), 1579-1586.
38. Agency for Healthcare Research and Quality. (2012). Improving your office testing process: a toolkit for rapid-cycle patient safety and quality improvement.
39. Poon, E. G., Wang, S. J., Gandhi, T. K., Bates, D. W., & Kuperman, G. J. (2003). Design and implementation of a comprehensive outpatient results manager. *Journal of Biomedical Informatics*, 36(1), 80-91.
40. Cole, B., Dickerson, J. A., Graber, M. L., Fantz, C. R., Laposata, M., Henriksen, K., ... & Epner, P. (2014). A prospective tool for risk assessment of sendout testing. *Clinica Chimica Acta*, 434, 1-5.
41. Dalal, A. K., Schnipper, J. L., Poon, E. G., Williams, D. H., Rossi-Roh, K., Macleay, A., ... & Roy, C. L. (2012). Design and implementation of an automated email notification system for results of tests pending at discharge. *Journal of the American Medical Informatics Association*, 19(4), 523-528.
42. Hysong, S. J., Sawhney, M. K., Wilson, L., Sittig, D. F., Esquivel, A., Singh, S., & Singh, H. (2011). Understanding the management of electronic test result notifications in the outpatient setting. *BMC Medical Informatics and Decision Making*, 11(1), 1.
43. Litchfield, I. J., Bentham, L. M., Lilford, R. J., & Greenfield, S. M. (2014). Test result communication in primary care: clinical and office staff perspectives. *Family Practice*, 31(5), 592-597.

References

44. Departments of Veterans Affairs. (2015). VHA Directive 1088: Communicating test results to providers and patients.
45. Roy, C. L., Poon, E. G., Karson, A. S., Ladak-Merchant, Z., Johnson, R. E., Maviglia, S. M., & Gandhi, T. K. (2005). Patient safety concerns arising from test results that return after hospital discharge. *Annals of Internal Medicine*, 143(2), 121-128.
46. Beckwith, B. A., Brassel, J. H., & Brodsky, V. B. (2013). Laboratory interoperability best practices: ten mistakes to avoid. *College of American Pathologists*.
47. Bowie, P., Price, J., Hepworth, N., Dinwoodie, M., & McKay, J. (2015). System hazards in managing laboratory test requests and results in primary care: medical protection database analysis and conceptual model. *BMJ Open*, 5(11).
48. Menon, S., Smith, M. W., Sittig, D. F., Petersen, N. J., Hysong, S. J., Espadas, D., ... & Singh, H. (2014). How context affects electronic health record-based test result follow-up: a mixed-methods evaluation. *BMJ Open*, 4(11), e005985.
49. Singh, R., Hickner, J., Mold, J., & Singh, G. (2014). "Chance favors only the prepared mind": preparing minds to systematically reduce hazards in the testing process in primary care. *Journal of Patient Safety*, 10(1), 20-28.
50. Dalal, A. K., Roy, C. L., Poon, E. G., Williams, D. H., Nolido, N., Yoon, C., ... & Schnipper, J. L. (2014). Impact of an automated email notification system for results of tests pending at discharge: a cluster-randomized controlled trial. *Journal of the American Medical Informatics Association*, 21(3), 473-480.
51. Ong, M. S., Magrabi, F., Jones, G., & Coiera, E. (2012). Last orders: follow-up of tests ordered on the day of hospital discharge. *Archives of Internal Medicine*, 172(17), 1347-1349.
52. Litvin, C., Cavanaugh, J., Callanan, M. G., & Tenner, C. T. (2008). To err is human continued: a failure of follow-up. *Journal of Clinical Outcomes Management*, 15(1), 21.
53. Kuperman, G. J., Teich, J. M., Bates, D. W., Hiltz, F. L., Hurley, J. M., Lee, R. Y., & Paterno, M. D. (1996). Detecting alerts, notifying the physician, and offering action items: a comprehensive alerting system. *Proceedings of the AMIA Annual Fall Symposium* (pp. 704). American Medical Informatics Association.
54. Horsky, J., Kuperman, G. J., & Patel, V. L. (2005). Comprehensive analysis of a medication dosing error related to CPOE. *Journal of the American Medical Informatics Association*, 12(4), 377-382.
55. Hysong, S. J., Sawhney, M. K., Wilson, L., Sittig, D. F., Espadas, D., Davis, T., & Singh, H. (2010). Provider management strategies of abnormal test result alerts: a cognitive task analysis. *Journal of the American Medical Informatics Association*, 17(1), 71-77.
56. Murphy, D. R., Reis, B., Sittig, D. F., & Singh, H. (2012). Notifications received by primary care practitioners in electronic health records: a taxonomy and time analysis. *The American Journal of Medicine*, 125(2), 209-e1.
57. Murphy, D. R., Reis, B., Kadiyala, H., Hirani, K., Sittig, D. F., Khan, M. M., & Singh, H. (2012). Electronic health record-based messages to primary care providers: valuable information or just noise? *Archives of Internal Medicine*, 172(3), 283-285.
58. Singh, H., Spitzmueller, C., Petersen, N. J., Sawhney, M. K., Smith, M. W., Murphy, D. R., ... & Sittig, D. F. (2013). Primary care practitioners' views on test result management in EHR-enabled health systems: a national survey. *Journal of the American Medical Informatics Association*, 20(4), 727-735.
59. Singh, H., Spitzmueller, C., Petersen, N.J., Sawhney, M.K., Sittig, D.F. (2012). Sociotechnical predictors of missed test results in EHR-based settings: a national survey of primary care practitioners. *Archives of Internal Medicine*.
60. Sittig, D. F., Murphy, D. R., Smith, M. W., Russo, E., Wright, A., & Singh, H. (2015). Graphical display of diagnostic test results in electronic health records: a comparison of 8 systems. *Journal of the American Medical Informatics Association*, ocv013.
61. Woods, D. D., Patterson, E. S., & Roth, E. M. (2002). Can we ever escape from data overload? A cognitive systems diagnosis. *Cognition, Technology & Work*, 4(1), 22-36.
62. Poon, E. G., Kuperman, G. J., Fiskio, J., & Bates, D. W. (2002). Real-time notification of laboratory data requested by users through alphanumeric pagers. *Journal of the American Medical Informatics Association*, 9(3), 217-222.
63. Smith, M., Murphy, D., Laxmisan, A., Sittig, D., Reis, B., Esquivel, A., & Singh, H. (2013). Developing software to "track and catch" missed follow-up of abnormal test results in a complex sociotechnical environment. *Applied Clinical Informatics*, 4(3), 359-375.
64. Al-Mutairi, A., Meyer, A. N., Chang, P., & Singh, H. (2015). Lack of timely follow-up of abnormal imaging results and radiologists' recommendations. *Journal of the American College of Radiology*, 12(4), 385-389.
65. Boohaker, E. A., Ward, R. E., Uman, J. E., & McCarthy, B. D. (1996). Patient notification and follow-up of abnormal test results: a physician survey. *Archives of Internal Medicine*, 156(3), 327-331.

References

66. Greenes, D. S., Fleischer, G. R., & Kohane, I. (2000). Potential impact of a computerized system to report late-arriving laboratory results in the emergency department. *Pediatric Emergency Care*, 16(5), 313-315.
67. Singh, H., Wilson, L., Petersen, L. A., Sawhney, M. K., Reis, B., Espadas, D., & Sittig, D. F. (2009). Improving follow-up of abnormal cancer screens using electronic health records: trust but verify test result communication. *BMC Medical Informatics and Decision Making*, 9(1), 1.
68. Smith M.W., Murphy D.R., Laxmisan A. (2013). A multifaceted approach to development of a software aid for delayed follow-up. ACI. Unpublished data.
69. Epner, P. L., Gans, J. E., & Graber, M. L. (2013). When diagnostic testing leads to harm: a new outcomes-based approach for laboratory medicine. *BMJ Quality & Safety*.
70. Veterans Health Administration. (2009). VHA directive 2009-019: ordering and reporting test results.
71. Department of Veterans Affairs, VHA DIRECTIVE 1088: Communicating Test Results to Providers and Patients. October 2015. Available at: http://www.va.gov/vhapublications/ViewPublication.asp?pub_ID=3148